



Session 2- Financial Statement Analysis - Overview



Financial Terminologies

Sales / Revenue:

Revenue, sales and turnover are several terms used to refer to the total value of products/service sold by the company

Companies may also add income earned from passive sources (example: royalty) to sales and may refer it as total 'income'

Overheads

Ongoing expenditure incurred for the purpose of running a business operation; overheads can be direct or indirect

Profit

Profit refers to the surplus of income over expenditure; if expenditure is greater, it is referred as loss

Profits are categorized at multiple levels to aid better analysis of financial performance

Value

It represents the profit a company is generating adjusted for the underlying risk it takes



Assets

Refers to properties, financial investment and other financial claims that a company has

Liabilities

Amount of money that a company owes to third party.

Debt

Liability that has interest obligation

Equity

Equity represents the amount of assets that belong to the shareholders after paying off third party debt.

Equity = Assets - Liability

Capital Expenditure

Expenditure such purchases of fixed asset etc that produces benefits for a period beyond the normal operating cycle of a company.



Financial Statements

Income Statement

Presents the financial performance and results (i.e. profit / loss) during an accounting period

Balance Sheet

Presents the financial position (assets, liabilities and equity) as at the end of an accounting period

Cash flow statement

Presents the sources and applications of cash and equivalents during the year

Notes to accounts

Provides the accounting policies followed by the company Provides break-up of broader line items



Income Statement: Layout

In India, schedule III of Companies Act 2013 prescribes the layout

- Expenditure is presented based on nature of expenses
- ☐ International standards, however, support description based on cost centre (i.e. cost of production, SG&A etc.)

Previous period financials should be shown for comparison purpose Extraordinary item should be shown separately

Particulars	Figures for current year	Figures for previous year
I. Revenue		
II. Other Income		
III. Total Income (I + II)		
IV. Expenses		
Cost of raw materials		
Employee benefit expenses		
Finance costs		
Depreciation and amortization expenses		
Other expenses		
Total expenses		
V. Profit before one-off expenses and taxes (III - IV)		
VI. One-off expenses/(income)		
VII. Profit before taxes (V - VI)		
VIII. Tax expenses		
Current tax		
Deferred tax		
IX. Profit for the period from continuing operations		
X. Profit before from discontinued operations		
XI. Tax on profit from discontinued operations		
XII. Net Profit (IX + X - X1)		
XIII. Minority Interest		
XIV. Net profit attributable to equity shareholders (XII - XIII)		



Consolidated Income Statement

(in \$ millions)		20XX	20XX
Revenue	(A)	XXX	ххх
Cost of revenue		(xxx)	(xxx)
Sales and marketing expenses		(xxx)	(xxx)
Research and development expenses		(xxx)	(xxx)
General and administrative expenses		(xxx)	(xxx)
Total operating expenses	(B)	(xxx)	(xxx)
Operating profit	(C)=(A)-(B)	xxx	ххх
Financial expenses	(D1)	(xxx)	(xxx)
Financial income	(D2)	xxx	xxx
Profit before tax	(E)=(C)-(D1)+(D2)	xxx	XXX
Current tax	(F1)	(xxx)	(xxx)
Deferred tax	(F2)	(xxx)	(xxx)
Net Income	(G)=(E)-(F1)-(F2)	XXX	XXX
Attributable to minority interest	(H)	XXX	XXX
Attributable to equity shareholders of parent	(I) = (G)-(H)	XXX	XXX
No. of shares outstanding	(J)	XXX	xxx
EPS	(K) = (I)/(J)	XXX	XXX

"Top line"

Operating costs

Non-operating items

Taxes

"Bottom line"

"Below the line" appropriations



Depreciation & Amortization:

Permanent reduction in value of fixed assets on account of wear and tear, obsolescence etc.

Deferred Tax

Deferred tax income represent future tax benefit expected to arise on account of transactions carried out during the year

Deferred tax expense represent future tax obligation expected to arise on account of transactions carried out during the year

Minority interest

Minority interest in the income statement refers to a share of profit/loss of a subsidiary company that belong to external shareholders



Particulars	Figure s for curren t year	Figure s for previous year
I. Revenue		
II. Other Income		
III. Total Income (I + II)		
IV. Expenses		
Cost of raw materials	1	
Employee benefit expenses		4
Finance costs		
Depreciation and amortization expenses		
Other expenses		
Total expenses		
V. Profit before one-off expenses and taxes (III - IV)		
VI. One-off expenses/(income)		
VII. Profit before taxes (V - VI)		
VIII. Tax expenses		
Current tax		
Deferred tax		
IX. Profit for the period from continuing operations		
X. Profit before from discontinued operations		
XI. Tax on profit from discontinued operations		
XII. Net Profit (IX + X - X1)		
XIII. Minority Interest		
XIV. Net profit attributable to equity shareholders (XII - XIII)		

Particulars	Figures for current year	Figures for previous year
I. Revenue		
II. Other Income		
III. Total Income (I + II)		
IV. Expenses		
Cost of raw materials		
Employee benefit expenses		
Other expenses		
V. EBITDA (III - IV)		
VI. Depreciation and amortization expenses		
VII. Operating profit (EBIT) (V - VI)		
VIII. Finance cost		
IX. Profit before one-off expenses and taxes VII - VIII)		
X. One-off expenses/(income)	366	
XI. Profit before taxes (IX - X)		
XII. Tax expenses		
Current tax		
Deferred tax		
XIII. Profit for the period from continuing operations		
XIV. Profit before from discontinued operations		
XV. Tax on profit from discontinued operations		
XVI. Net Profit (XIII + XIV - XV)		
XVII. Minority Interest		
XVIII. Net profit attributable to equity shareholders (XII - XIII)		

Multi-step financial statement shows several additional profit metrics



Gross Profit

Sales – Cost of production

EBITDA

Gross profit – Cash operating cost

EBIT

EBITDA – Depreciation & Amortization

Also referred as operating profit

Particulars	Figures at end of current year	Figures at end of previous year
I. Shareholder's funds		
a) Share Capital		
b) Reserves & Surplus		
II. Non current liability		
a) Long term borrowings		
b) Deferred tax liabilities (Net of assets)		
c) Long term provision	-200	
d) Other long term liabilities		
III. Current liability		
a) Short-term borrowings		
b) Trade payables		
c) Other current liabilities		
d) Short-term provision		
Total liability and equity		
IV. Fixed Assets		
a) Tangible asset		
b) Intangible asset		
V. Investments and other long term assets		
a) Long term investments		
b) Deferred tax asset (Net of liability)		
c) Other non-current assets	888 88888	
VI. Current assets		
a) Short-term investments		
b) Inventory		
c) Debtors		
d) Cash and equivalent		
e) Other current assets		
Total Assets		



Balance Sheet: Layout

In India, schedule III of Companies Act 2013 prescribes the layout



Shareholder's equity

Represent value of asset that is funded by the owner's capital

Equals Total Assets minus Third party liabilities

Profit belong to shareholders; hence, increases the value of equity

Non-current liability

Represents liability that needs to be paid beyond the normal operating cycle (one year in most cases) of a company

Current liability

Liability that needs to be paid within a year



Fixed Assets

Represents assets that are used for producing goods and services Tangible assets: Represents assets such as property, plant and equipment

Intangible assets: Represent assets such as trademark, patent rights, goodwill etc.

Other long term assets

Represents other assets that produce cash inflow beyond the normal operating cycle of a company

Current Assets

Include cash and other assets that are likely to be converted into cash within the normal operating cycle of a company



Cash flow statement

Identifies the sources and applications of cash

Unlike profit, cash is not affected by accounting policies

Shows the amount of cash earned or burnt in operations, invested in or realized from investments and raised or repaid as capital Accounting standard 3 prescribes format of cash flow statement in India

Company A, Inc. Cash Flow Statement For the Year Ended Dec 31, 2010

Cash Flows from Operating Activities: Operating Income (EBIT) Depreciation Expense Loss on Sale of Equipment Gain on Sale of Land Increase in Accounts Receivable Decrease in Prepaid Expenses Decrease in Accounts Payable Decrease in Accounts Expenses	\$489,000 112,400 7,300 -51,000 -84,664 8,000 -97,370 -113,860	
Net Cash Flow from Operating Activities		\$269,806
Cash Flows from Investing Activities: Sale of Equipment Sale of Land Purchase of Equipment Net Cash Flow from Investing Activities	\$89,000 247,000 –100,000	136,000
Cash Flows from Financing Activities: Payment of Dividends Payment of Bond Payable	-\$90,000 -200,000	
Net Cash Flow from Financing Activities		-290,000
Net Change in Cash		\$115,806
Beginning Cash Balance		319,730
sEnding Cash Balance		\$435,536



Cash flow from operating activities:

Operating activities are principal revenue-producing activities of the entity and other activities that are not investing or financing activities

The category include cash flow generated through sale of goods and services, amount paid towards procurement of raw materials, wages paid and other expenses incurred

Cash flow from Investing activities:

Investing activities represent acquisition and disposal of long term assets and other investments not included in cash equivalent

The category include cash invested in purchase of fixed assets, financial investments, and amount realized from sale of such assets

Cash flow from financing activities

Financing activities are activities that result in changes in the size and composition of the contributed equity and borrowings of the entity.

Represent borrowing/repayment of loan, and issue and buy back of equity shares



Cash flow statements may be prepared based on direct method or indirect method

Direct method:

Under this method, cash flow statement is a mere summarization of cash ledger

It picks the totals of cash received from customers, paid to vendors, paid to buy assets etc., directly from cash book and presents them in a structure way

Indirect method

Under this method, each component of cash flow statement is derived using balance sheet and income statement

For instance, if the company has charged depreciation of \$1000 and fixed assets have increased by \$1500 despite that, then the company must have invested \$2,500 on fixed assets during the year

In reality, most companies calculate operating cash flow using indirect method and investing and financing cash flow using direct method

Since there will be fewer transactions pertaining to investing and financing activities, it would be easier to work them out under direct method



Huge corporations organize their business as several different companies It is either for legal reasons or for ease of operations; for example, business in each country may be organized as a separate

Each of the individual company is controlled by a parent company

Companies held by parent company are referred as subsidiaries

Parent company present stand alone financial statements and consolidated financial statements

Standalone financial statement reflect only the transactions of parent company and ignore the transactions of subsidiaries

Subsidiaries are treated as financial investment

Does not provide complete picture of the group's performance Consolidated financial statement treat the entire group as one; thus reflects transactions of all the companies in the group



Cost Concepts

Explicit cost

Explicit cost represents cost that are actually paid out in cash or in kind

Example include purchase of raw material, salary expenses etc.

Captured in financial accounting statements

Implicit cost or Opportunity cost

Benefit lost on account of not choosing the next best opportunity

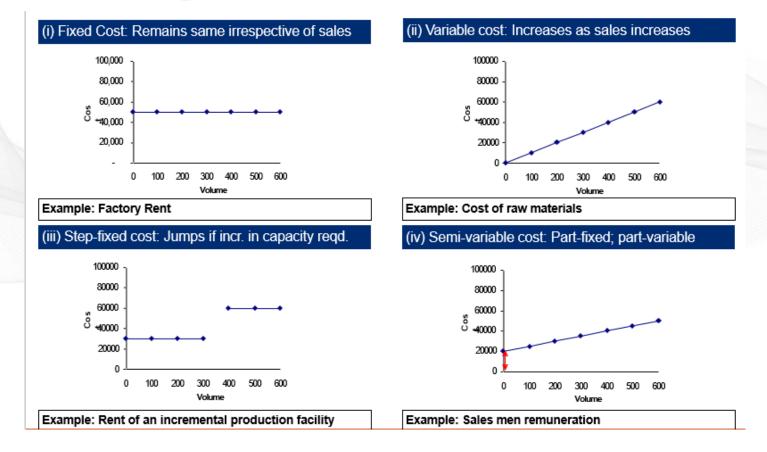
Example include lost rent on self occupied property

Does not get captured in financial accounting records as they do not involve monetary transaction

Taken into consideration for decision making



Types of Cost based on behavior





Refers to composition of cost

Operating leverage would be high if company has higher proportion of fixed cost as compared to variable cost

Since fixed cost does not change with sales volume, profit would increase it faster rate when sales increases and *vice versa*

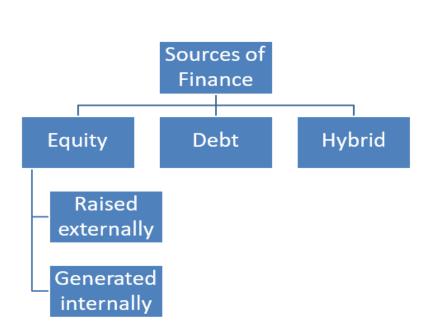
Operating leverage is double edged sword

When business improves, small increase in sales would result in much higher increase in profit

If business declines, profit would decline at a much higher rate



Funding Decisions





Refers to amount that belongs to the owners of the company
Includes amount contributed by the owner and undistributed profits of the business
Equity has residual rights to income and assets

Other contributors of capital (i.e. debt and preferred shares) are paid first and the remaining amount belongs to equity holders

Equity holders bear higher risks and hence require higher returns as compared to debt and other sources of capital



Represent borrowing of the company Sources include the following:

Bank loans

Bonds and debentures Inter corporate loans Public deposits Require regular payment of interest and timely repayment of principal Cost of debt is cheaper than equity for two reasons:

Debt is less riskier than equity

Interest cost is deductible for tax purpose and thus has tax benefit

Cost of debt = Interest rate * (1-tax rate)



Represent instruments that bear certain features of debt and certain feature of equity

Examples include convertible debt and preferred shares

Convertible debt are debt instruments that can be converted into equity at the option of investor

Preferred share represent capital that has fixed dividends but is paid only if the company earns profit;

Works as a compromise formula when company and investors have different views on equity value

Optimizing capital structure



Debt is a double edged sword

☐ Increases equity returns at a faster rate if business improves; but if business deteriorates, returns decrease faster

Optimal capital structure balances between risk and returns

		Company A		Company B		
	Base Case	Best Case	Worst Case	Base Case	Best Case	Worst Case
Operating profit	15,000	25,000	5,000	15,000	25,000	5,000
Interest @ 12%	(6,000)	(6,000)	(6,000)		-	_
Profit before tax	9,000	19,000	(1,000)	15,000	25,000	5,000
Tax @ 30%	(2,700)	(5,700)	300	(4,500)	(7,500)	(1,500)
Net profit	6,300	13,300	(700)	10,500	17,500	3,500
ROE	12.6%	26.6%	-1.4%	10.5%	17.5%	3.5%
Total Capital	100,000	100,000	100,000	100,000	100,000	100,000
of which debt	50,000	50,000	50,000	-	-	-
of which equity	50,000	50,000	50,000	100,000	100,000	100,000



Ratio Analysis

Absolute numbers are not good enough to understand performance

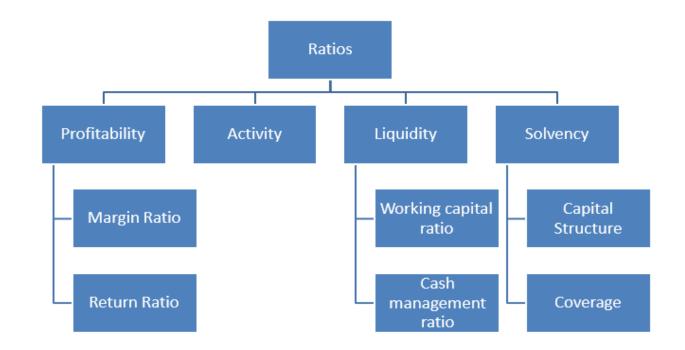
Example: \$100 profit on sales of \$200 is impressive; but \$100 profit on sales of \$10,000 is not.

Ratio analysis help put financial numbers in their context by expressing one number in relation to another

Financial ratio explains numerical relationship of financial variable with another variable with which it has a theoretical relationship

They enable readers to analyze the performance of a company, assess the financial stability and in decision making







Margin ratio relate profits to its sales
Reflects the amount of sales that is realized as profits

Name	Formula
Gross Margin	Gross Profit ÷ Sales
Operating Margin	Operating Profit ÷ Sales
Net Profit Margin	Net Profit ÷ Sales



Return ratios try to measure the annual return that an investor gets for every one unit of investment made in the business can be computed either from the perspective of equity capital invested or from the perspective of total investment in the business

Name	Formula
ROE	Net Profit ÷ Equity Share Capital
ROCE	Op. profit * (1 – tax rate) ÷ (Equity Share Capital + Net Debt)



Used to evaluate the efficiency of company management

Name	Formula
Fixed Asset Turnover	Sales ÷ Fixed Assets
Debtor Turnover Ratio	Sales ÷ Average Debtors
Debtor Collection Period	365 ÷ Debtor Turnover Ratio
Inventory Turnover Ratio	Cost of Sales ÷ Average Inventory
Inventory conversion period	365 ÷ Inventory Turnover Ratio
Creditor Turnover Ratio	Cost of sales ÷ Average Creditors
Creditor payment period	365 ÷ Creditor Turnover Ratio
Cash Cycle	Inventory conversion period + Debtor collection period - Creditor payment period



Measures the company's ability to meet its short-term obligations

Name	Formula
Current Ratio	Current Assets ÷ Current Liability
Quick Ratio (or) Acid Test Ratio	(Current Asset – Inventory) ÷ Current Liability
Cash adequacy ratio	Cash ÷ Fixed expense per day



Focuses on the funding structure of the company determine the long term stability

Name	Formula
Debt Equity Ratio	Total Debt ÷ Equity
Debt to Capital Employed Ratio	Total Debt ÷ (Equity + Net Debt)

- Calculation gets complicated when a company has hybrid instruments such as convertible debt and preferred shares
 - Treating hybrid instrument as debt or equity depends on the circumstances
 - If a convertible debt is more likely to be converted, then it can be treated as equity else as debt
 - If the preferred shares have a definite redemption date, then it can be treated as debt, else it can be treated as equity



Focuses on assessing the ability of a company to meet its debt related repayment obligations through internal accruals

Name	Formula
Interest Coverage Ratio	EBIT ÷ Interest Expense
Debt Service Coverage	(Net Profit + D&A + Interest) ÷ (Interest Expense + Principal
Ratio	repayment
	obligation)



Ratios themselves have to be placed in relevant context to arrive at conclusion

Ratio would have to be compared against benchmarks

Benchmarks are of three categories:

Absolute benchmarks

Cross-sectional benchmarks (based on peer group)

Time-series benchmarks (based on historical data of the same company)



Based on rule of thumb

Used for elementary assessment

Ignores company specific and industry specific factors

Provides guidance for liquidity and solvency ratio

Ratio	Benchmark
Current Ratio	Optimal: 2 Minimum: 1
Quick Ratio	Optimal: 1
Debt/Equity	Maximum: 2
Interest Coverage Ratio	Preferred: 1.5 Minimum: 1
Debt Service Coverage Ratio	Minimum: 1



Cross-sectional analysis of ratio involves comparing the ratio with that of the peer group average

Caution must be taken to ensure that peer group selected is appropriate

It ensures that industry specific factors are considered before concluding based on the ratios

Company specific factors would have to considered for making qualitative adjustments

For example, a company with high bargaining power may be able to sustain even with low liquidity ratio, which may not be possible for others in the peer group



Time series analysis involves comparing the ratio with that of the historical average of the same company

It ensures that company specific factors are considered before concluding based on the ratios Changes in macro economic factors as well as the company's own strategy would have to be considered before concluding on the ratio

For example, same level of liquidity ratio may become inadequate if the economic conditions turn bad casting doubts over collectability of receivables or realization of inventory



Thank You